SACREDNESS OF LIFE • HUMAN DIGNITY • MERCY • JUSTICE • SERVICE • EXCELLENCE





**REPORT TO THE COMMUNITY • EARLY 2012** 

SISTERS OF MERCY SERVICES

C O R P O R A T I O N

DEDICATED TO THE WELL-BEING OF THE PEOPLE OF WESTERN NORTH CAROLINA

"Let charity then be our badge of honor... so that it may truly be said, there is in us but one heart and one soul in God."

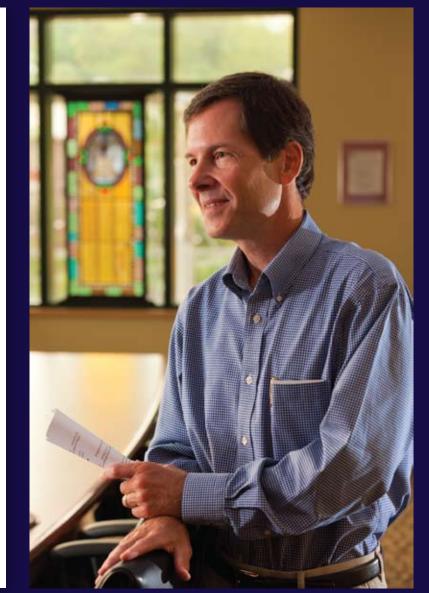
Loretta Davis (front desk), Jerry Wood (Radiology) and Donna Montgomery (Laboratory) we're nerefor you.

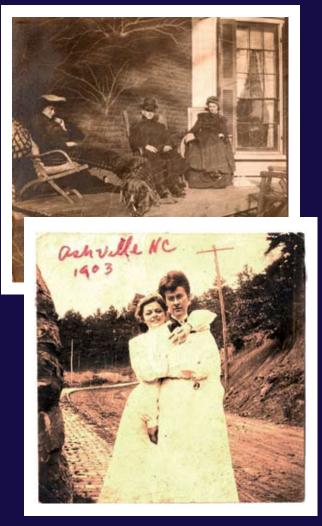
# SACREDNESS OF LIFE • HUMAN DIGNITY • MERCY • JUSTICE • SERVICE • EXCELLENCE

# **SISTERS OF MERCY SERVICES**

These pages reflect the stories of 112 years of service by the Sisters of Mercy in western North Carolina, and of the care provided to more than one million patients by Sisters of Mercy Urgent Care. In the past year, our organization strengthened its long-term financial sustainability while delicately balancing the provision of more than \$1.5 million in uncompensated care. Please join with us in supporting the continuing mission of the Sisters of Mercy here in WNC.

Timothy C. Johnston President and CEO Fellow of the American College of Healthcare Executives





Jessie Mae Cover was treated for tuberculosis at an Asheville sanitarium in 1903-1904. Top: Jessie Mae (on the right) about 17 years old, during her treatment. Above: Jessie Mae embraces a friend, thought to be a nurse.

Three Sisters of Mercy arrived in Asheville in 1900 with plans to start a school. They quickly realized that the greater need was for a tuberculosis sanitarium. Asheville's mountain air provided the perfect environment for such a facility. Over the next 98 years, the Sisters' ministry grew from their first 16-bed sanitarium to the 338-bed St. Joseph's Hospital, now part of Mission Hospitals.

Following the example of their founder Catherine McAuley in 19th century Ireland, the Sisters' response has evolved to meet the needs of the times. The hospital was sold in 1998 to allow the Sisters to focus on the increasingly crucial need for urgent care. Board-certified physicians and medical staff, in four Sisters of Mercy Urgent Care locations, now treat the non-life-threatening illnesses and injuries of 50,000 people annually. The two facilities in Asheville operate 7 days a week, 362 days a year.

In 2011, as a reminder of the Sisters' heritage and their continuing commitment to the people of WNC, a beautiful stained glass window from their 1916 convent chapel at St. Joseph's was installed at each Sisters of Mercy facility (shown on the front cover and on the previous page).

# OUR MISSION

Sisters of Mercy Services Corporation supports the endeavors of the Sisters of Mercy of the Americas South Central Community through delivery of excellent healthcare and other needed services to all those in our community who seek them.





As I recount the history of the Sisters of Mercy in Asheville I often share the thought that we stand on the shoulders of those great women who lived their lives, along with thousands of co-ministers of mercy, being God's healing presence to others. They responded to the needs of the times in various ways for more than a century. We continue to do so today amid the many needs of our society that may at times seem overwhelming. A comforting thought that energizes me, I borrow from the late Archbishop of El Salvador, Oscar Romero, "We cannot do everything, and there is a sense of liberation in realizing that. This enables us to do *something* and to do it very well. It may be incomplete, but it is a beginning, a step along the way, an opportunity for the Lord's grace to enter and do the rest. We are workers, not master builders; ministers, not messiahs. We are prophets of a future not our own."

Sister Maria Doutte

SISTERS OF MERCY SERVICES CORPORATION

DEDICATED TO THE WELL-BEING OF THE PEOPLE OF WESTERN NORTH CAROLINA

# URGENT CARE

Supported by the Catherine McAuley MERCY Foundation





Kristen Durnal X-rays a patient's injured hand. Digital imaging, at all locations, allows electronic image sharing for consultations.

1201 Patton Avenue, West Asheville 1833 Hendersonville Road, South Asheville 155 Weaver Boulevard, Weaverville 22 Trust Lane, Brevard At our four non-profit Sisters of Mercy Urgent Care facilities, board-certified physicians treat non-life-threatening illnesses and injuries in a fraction of the time and at a fraction of the cost of an emergency room visit.



**Quality, efficient care** has been enhanced in 2012 with the installation of a Practice Management and Electronic Medical Record (EMR) system which, combined with our new website—**urgentcares.org**—enables remote patient check-in and access to test results (x-rays, lab work, etc.) by providers. The EMR features a system alert which automatically checks for possible medication interactions, and can send prescriptions electronically to a patient's pharmacy of choice if they are not filled onsite. The EMR also streamlines check-in using a returning patient's history, and helps protect the environment by reducing paper waste.

Like our main telephone line—828.210.2121 the revised website provides access, 24 hours a day, 365 days a year, to information about Sisters of Mercy Urgent Care services, hours and locations. The website enables patients to determine whether illnesses or injuries are serious enough to require a hospital emergency room.

Also new in 2012, acupuncture and the services of an independent licensed clinical massage therapist are now offered by appointment at Sisters of Mercy Urgent Care West.





# Helping the Community

In addition to providing more than \$1.5 million in unreimbursed care annually, SOMS staff put into action our core values—Sacredness of Life, Human Dignity, Mercy, Justice, Service, and Excellence—beyond our walls, near and far.





Sister Maria Goretti and Tim Johnston made good on a promise to dye their hair MERCY blue if staff exceeded their United Way fundraising goal. They wore signs that read, "I'll do anything for United Way!"

In our 32nd March of Dimes March for Babies, Barbara Chambers (with niece Ella), Joanna Muzylowski, Jennifer Smith (with daughters Brianna and Savannah), Sharon Owen, and Cheryl Fore (not pictured), raised a record \$1,990.

The 2012 6th Annual Chamber Challenge Team MERCY included Leslie Soesbee, Linda Soesbee, Sharon Owen, Belinda Odom, Tim Johnston, Teresa Chason, Sarah Kuster, and Julie Barr.



# Healing alt

For the fifth time in the two years since the devastating earthquake that killed 230,000 people, Sisters of Mercy Urgent Care sent personnel to serve in Haiti. Cholera there has sickened more than 700,000 Haitians and killed 7,000. The April 2012 Team MERCY included Dr. Ellen Lawson, Wendy Gade, Randy Lane, Leah Singleton, and Sister Jill Weber from Belmont. During their 5-day mission, the team treated 659 patients using antibiotics donated by Aidarex Pharmaceuticals and other supplies from across the community.

The team used the new four-wheel-drive vehicle donated through SOMUC to allow Haitian doctors Vladimyr and Merline Roseau to visit the many makeshift countryside clinics. The "Mercy Wagon" was made possible with fundraising and donations from SOMUC vendors, employees and communities—including a church in Indiana. Dr. David Stern of Practice Velocity, based in Illinois, raised another \$10,700 for the *Mercy Staff Have a Heart for Haiti* effort at the spring Urgent Care Association of America Conference!



Pictured standing: Dr. Frances Milien, Randy Lane, Drs. Vladimyr and Merline Roseau and Wendy Gade. Seated: Dr. Ellen Lawson, Sister Jill Weber, and Leah Singleton.

Team Mercy's Leah Singleton with village children.





Wendy Gade, Leah Singleton, and Dr. Vladimyr Roseau pose with the Mercy Wagon. The sign reads *"We're Here For You"* in English, French, and Creole.

**Frances Warde Family Health**, named for the first Sister of Mercy who came to the United States, became part of Sisters of Mercy Urgent Care Brevard in the summer of 2011. Carol Hoban, Family Nurse Practitioner, continues the 28-year primary care ministry begun in the rural Rosman section of Transylvania County.



In the FWFH logo, migrant workers are represented by the hat, the medical profession by the snake, and the mountain people by the axe.

Mercy Occupational Medicine coordinates care for more than 700 students and faculty at nearby Brevard College and for the renowned summer programs at Brevard Music Center, helping to make the Brevard Urgent Care sustainable year-round in the seasonal community.





Since the practice joined with Sisters of Mercy Urgent Care, Dee Queen, Practice Manager (far left), and Carol Hoban, FNP (not pictured), have raised over \$26,500 for the Compassionate Care Fund, thanks largely to a gift from the estate of FWFH volunteer Esther Markman. The fund assists the many FWFH patients who are uninsured or cannot afford care. Also pictured are Sr. Jacquie Dewar and Dr. Gretchen Hermanny (above), and Dr. Beth McCarty (left).



# Catherine McAuley MERCY Foundation



*Guiding Grace*, a statue of Catherine McAuley with a modern student, "graces" the campus of the Sisters of Mercy in Belmont, NC.

Catherine McAuley MERCY Foundation supports Sisters of Mercy Urgent Care, funding equipment needs such as the new Electronic Medical Record and Practice Management system, providing care for those who cannot afford it, and sending medical relief teams and supplies to impoverished areas.

The Foundation hosts two fundraising sporting events annually. Staff member Donna Montgomery and CMMF Board Member Mike Watson, along with community volunteers Chris Young and Matt Mores, successfully led the MERCY Golf Classic at Etowah Valley in 2011.

Asheville Racquet Club owners Dennis and Jill Hulsing donated the use of their Hendersonville Road facility, where CMMF Board Secretary Buster Brown and wife Karen, with four generations of the Brown family—who started the racquet club—led the second annual Brown Family Charity Event. New indoor soccer and fitness categories doubled event participation and added to the day's excitement and success.

Additional funds have been raised through *Dining Out for Mercy* at LongHorn Steak House, promotion of engraved bricks for the Callison Memorial MERCY Garden, and sales of *Cooking for a Cause: Hope for Haiti* cookbooks. To benefit Catherine McAuley MERCY Foundation and three other charities, Buster Brown will embark on a 3,200mile sponsored bike ride on September 15th. Follow along on Facebook [Busters Ride for Life].



Christina Brown Cottingham prepares for her doubles match.



SOMSC CEO Tim Johnston and doubles partner Stephanie Smith (not pictured) have teamed up both years.

# 7 GIFTS OF MERCY

- Place a \$100 engraved brick in Callison Memorial MERCY Garden
- Sponsor or play in the Brown Family Charity Event
- Play in or sponsor the Fall MERCY Golf Classic
- · Help send medical teams and supplies to Haiti
- Give to Frances Warde Family Health Compassionate Care Fund
- Donate in honor or in memory of someone special
- Sponsor Buster's Ride for Life, September–November 2012



A field of 68 golfers gathered to raise funds in support of our local nonprofit at 2011's MERCY Golf Classic.

# Donors 2012 Partners in Mercy \$100-\$25,700

### Catherine McAuley MERCY Foundation

(See Also: Brown Family, Haiti, and Mercy Classic) Tim Johnston Vinson & Flizabeth Parsons Sharon Owen Dr. Ellen Lawson Mike Willett - BB&T **Bob & Darlene Phillips** Karen Weinberg Jerry Rio Jim & Maureen Christian Dr. Obie Cuento **CarePartners** Foundation Belinda Odom Jeno Ulesan, Cougar Express Delivery Walter St.G. Gladding Chervl Fore Louis Bissette - McGuire, Wood & Bissette, PA Buster Brown - Brown Property Management Jeff Gould - Gould Killian CPA Group Richard Bellflower Charlotte Martin Sheila Pertiller Rebecca Pace John W. Graeter Dr. Bruce Gilpin DHW - Davidson, Holland, Whitesell & Co. Gwen & Julian Hobson Sister Maria Goretti John Mevers Larry Duckworth, AT&T Advertising Solutions Basilica of St. Lawrence Parish of St. Eugene Sacred Heart Parish Jillian Dver

# "Gifts given away come back to greet us with their goodness."

—Joyce Rupp, Walk In A Relaxed Manner

### **Brown Family Charity Event**

Medstream Anesthesia Solutions Mrs. Dorothy S. Brown **Brown Mores Partnership** Dennis & Jill Hulsing - Asheville Racquet Club **Buster & Karen Brown** Altamont Capital Management Asheville Radio Group The Brite Agency **Richard & Bridget Eckerd** Kimberly Kendall - United Healthcare BB &T - Branch Banking & Trust McGuire, Wood & Bissette, PA Sister Maria Goretti Dr. Ron Gollberg Asheville MRI Hav-A-Cup Ethereal Landscapes by Karen Keil Brown ADP - Automatic Data Processing Out-N-About Mountain Valley Spring Water Jane B. McNeil - Preferred Properties Barbie Brown Horton Inform Systems PSS - Physician Sales & Service Linda Soesbee On A Roll Screenprinting & Design Ingle's Markets, Inc. Mindy Sheppard Tim Johnston Dina Bassett Mindi Montgomerv Asheville-Buncombe Adult Soccer Association WNC Mountain League of U.S. Tennis Association Sisters of Mercy Services Leadership Team

### **Frances Warde Family Health**

In memory of Esther G. Markman Sisters of Charity of St. Elizabeth Ann Woodhull Barbara Fischer Eugene Peterman Carol Watkin Dale Benjamin Dick Cushman Patricia McGarrahan Sister Jacquie Dewar Dr. Gretchen Hermanny Tim Johnston Walter Lacyk Joyce Maglio

Haiti

Dr. David Stern - Practice Velocity

Dr. Obie, Brenda & Claudine Cuento

Liberty Chapel Church

Medical Mission

Dr. Michael Blood

Dr. Ellen Lawson

Karen Weinberg

Barbara Chambers

Sister Maria Goretti

Philip Pritchard

Sharon Owen

**Belinda** Odom

Linda D. Miller

Bob Phillips

Claudia Muse

WNC OB/GYN

Donna Montgomery

In honor of Jubilees of

Sister Carmen Cruz.

Sister Monica Perez

& Sister Mary Andrew Ray

David Rhew

Wendy Gade

Leah Singleton

Sister Jill Weber

Randy Lane

Aidarex Pharmaceuticals

**CarePartners** Foundation

ADP Automatic Data Processing

Eb Preuninger - AP Associates

Marquis Diagnostic Imaging

Dr. Ron & Maralee Gollberg

Tim Johnston

Chervl Fore

Jane Webb Jane Reynolds John McGoldrick Diane Huber Roberta Johnson Dee Queen Jerry Wood

### **Mercy Golf Classic**

Chris Young - Clean Environments Buster Brown - Brown Property Management Matt Mores - MMM Development Mike Watson - Bowers, Ellis & Watson John Fleming - McGuire, Wood & Bissette, PA David Pheil - Altamont Capital Management **Quest Diagnostics** TSA Choice Horizon MedCorp Clear Channel Radio Eb Preuninger - AP Associates Tim Johnston Ernie & Jeri Peterson - Solar Contractors, LLC Ryan Myers Greg Mayo - Human Resource Solutions Marguis Diagnostic Imaging Park Ridge Health **CarePartners Foundation** BB&T - Branch Banking & Trust Asheville Breast Center Advanced Business Equipment Insurance Service of Asheville ADP - Automatic Data Processing Andrew Apostolopoulos **Bob Adams** PSS - Physician Sales & Service Jim Christian Donna Montgomery David Rhew Jeno Ulesan, Cougar Express Delivery Dave Campbell Marie Allison Intellenet **Richard Bellflower** Bruegger's Bagels **Cliffs Walnut Cove** Grove Park Inn Resort Country Club of Asheville Kenmure Mt. Mitchell Country Club Etowah Golf & Country Club **Reems Creek Golf Club** Broadmoor Golf USA Coca Cola Sisters of Mercy Services Leadership Team



**Chair** Jeffrey A. Gould, CPA Gould, Killian CPA Group



James A. Christian Director of Regional Services for Mountain Area Health Education Center



Timothy C. Johnston President & CEO of SOMSC Ex-Officio Member of SOMSC Board

# Sisters of Mercy Services Corporation Board of Directors



Vice Chair W. Louis Bissette, Jr. President of McGuire, Wood & Bissette, PA



Ken Ellington, MD MedStream Anesthesia Solutions



Sister Mary Jerome Spradley President of Sisters of Mercy of North Carolina Foundation



Walter St. G. Gladding Retired, Bank of America Audit Committee Chair



**Secretary** Belinda D. Odom Director of Human Resources, SOMSC



Ron Gollberg MD Psychiatrist, Buncombe County Medical Examiner



Michael J. Willett President of Western Region Branch Banking & Trust Co.



Sister Rosalind Picôt Participating Non-Board Member



**Treasurer** Robert A. Phillips *Retired, Volvo Construction Equipment* 



John W. Graeter Retired, WNC Health Network

"Let us pray well and never get weary of doing what is good."



# Financials

SOURCES OF FUNDS			
— Net patient service revenue	\$7,450,113	95.8%	
<ul> <li>Non-operating revenue</li> </ul>	\$325,012	4.2%	

### EXPENSES

Compensation, incl. benefits employed or contracted
Medical supplies
Construction costs
Other facility costs
Depreciation and amortizatio
Provision, uncollectible accou
Interest expense
Other operating expenses

compensation, incl. benefits		
employed or contracted	\$4,529,680	60.5%
Medical supplies	\$379,192	5.1%
Construction costs	\$21,014	.3%
Other facility costs	\$1,306,376	17.4%
Depreciation and amortization	\$282,539	3.8%
Provision, uncollectible accounts	\$744,900	<b>9.9</b> %
Interest expense	\$193,098	2.6%
Other operating expenses	\$29,372	.4%

FYE September 30, 2011 Audited

# BENEFITS TO THE COMMUNITY

Jobs: 88

Salaries and Benefits Paid: \$4,435,671 Active, Board-Certified Physicians: 10 Patient Visits: 49,672 Compassionate/Charity Care: \$149,834 Cash-Pay Discount for Uninsured: \$162,183 Bad Debt Write-Off: \$226,496 Total: \$538,513 Medicaid Offset: \$451,510 Medicare Offset: \$587,425

**Total Government-Sponsored** Healthcare Support: \$1,038,935

### TOTAL Annual Community Benefit: \$1,577,448

### **Projected Savings from Emergency Room Avoidance: \$11,789,182** (Includes estimated \$1,586,859 saved by self-pay patients

and \$10,202,323 saved by other patients)

## Outreach: \$ 85,410

(In-kind, medical mission trips, supplies, sponsorships)

"Since very little good can be accomplished without money, we must look after it in small as well as in great matters."

-Catherine McAuley

# Catherine McAuley MERCY Foundation Board of Directors



Left: **Chair** James A. Christian Director of Regional Services, MAHEC

Right: **Vice Chair** John N. Fleming Partner, McGuire, Wood & Bissette, PA



Right: **Treasurer** Robert A. Phillips Retired, Volvo Construction Equipment







*Left:* Bridget Eckerd Community Volunteer

Right: Tim Johnston President & CEO Sisters of Mercy Services Corporation

Left: W. Michael Watson Partner Bowers, Ellis & Watson Architects, PA

*Right:* Sister Maria Goretti Weldon Director of Mission & Values Sisters of Mercy Services Corporation

# Leadership Team

**Richard Bellflower** Director of Facilities & Safety

Barbara Chambers Director of Access & Information

**Cheryl Fore** Manager of Radiology, Nursing, Urgent Care West & South

**Tim Johnston** *President & Chief Executive Officer* 

Ellen Lawson, MD Medical Director

**Belinda Odom** Director of Human Resources

Sharon Owen Executive Assistant & Fundraising Coordinator

Jerry Rio Manager of Laboratory, Urgent Care North & Brevard

Leah Singleton Director of Finance & Information Services

**Sister Maria Goretti Weldon** *Director of Mission & Values* 

Leah Singleton, Cheryl Fore, Belinda Odom, and Dr. Ellen Lawson prepare to hone their team skills on Camp Earthshine's zip-line near Brevard.

# **Physicians**

Daniel Burishkin, MD Oblendo Cuento, MD Bruce Gilpin, MD Stanley Hamaker, MD Miriam Hard, MD Ellen Lawson, MD Brian Lewis, MD Elizabeth McCarty, MD Nick Patel, MD Rick Pyeritz, MD Veena Somani, MD

All physicians are Board Certified.

# **Mid-Level Medical Staff**

Brianne Hamilton, PA Carol Hoban, FNP Joyce Reilly, FNP Nan Riley, FNP Marc Ryon, PA Mark Steinke, PA Meghann Turnbull, PA Karen Weinberg, FNP



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SISTERS OF MERCY SERVICES

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"Everyone was just great. I like going to places where people are smiling! So caring, and the efficiency was just amazing. The nursing staff were so on point and always one step ahead. People like you give the medical profession a good name. Keep up the good work!"

—Sisters of Mercy Urgent Care patient

# SISTERS OF MERCY SERVICES

P.O. Box 16367 • Asheville NC 28816 • 828-210-2121 • somsc.org